

Mirpur University of Science & Technology (MUST)
Board of Studies

FMBS, MUST, Mirpur
Held on 20-12-2023

Composition of the Departmental Council

Sr.#	Name	Designation/Department	Status	Signature
14.	Prof. Dr. Zafar Iqbal	Director, Faculty of MUST Business School	Convener	
15.	Prof. Dr. Hassan Raza	Dean Faculty of Social Science and Humanities, Allah Iqbal Open University	Subject Expert	
16.	Dr. Naveeda Zeb	Assistant Professor, Department of Business Administration, University of Kotli AJK	Subject Expert	
17.	Dr. Fouzia Hadi Ali	Assistant Professor, Hailey College of Commerce, University of the Punjab, Lahore	Subject Expert	
18.	Mr. Munawar Hussain	Representative of Affiliated Colleges, Kings College Mirpur	Member	
19.	Ms. Mahroash Munir	Lecturer Department of Business Administration, FMBS	Member	
20.	Mr. Ali Ashiq	Junior Lecturer Department of Business Administration, FMBS	Member	
21.	The Controller of Examinations/Nominee	MUST, Mirpur	Member	
22.	Ms. Farah Liaqat	Lecturer, HRM Bhimber Campus	Alumni	
23.	Muhammad Arif Ch.	Bank of AJK Mirpur	Member	
24.	The Registrar/Nominee	MUST, Mirpur	Observer	
25.	Director QEC/Nominee	MUST, Mirpur	Observer	
26.	Mr. Adeel Razaq	Lecturer Department of Business Administration, FMBS	Secretary	

Prof. Dr. Zafar Iqbal
Director FMBS
Convener



Mirpur University of Science & Technology (MUST), Mirpur
Faculty Council
Faculty of MUST Business School
FMBS, MUST, Mirpur
Held on January 12, 2024
Composition of the Faculty Council

Sr.#	Name	Designation/Department	Status	Signature
1.	Prof. Dr. Zafar Iqbal	Director, Faculty of MUST Business School	Convener	
2.	Prof. Dr. M. Khaliq	Treasurer	Member As Professor	
3.	Mr. Umer Razzaq	Lecturer Faculty of MUST Business School, MUST	Member as Lecturer	
4.	Ms. Mahroash Munir	Lecturer Faculty of MUST Business School, MUST	Member as Lecturer	
5.	Mr. Shahid Mehmood	Lecturer Faculty of MUST Business School, MUST	Member as Lecturer	
6.	Prof. Dr. Mushtaq Ahmed Sajid	Department of Business Administration, University of Kotli	Nominee (External Members)	
7.	Prof. Dr. Hassan Mobeen Alam	Hailey College of Commerce, University of The Punjab, Lahore	Nominee (External Members)	
8.	Dr. Sadia Farooq	Hailey College of Commerce, University of The Punjab, Lahore	Nominee (External Members)	
9.	Dr. Muhammad Shafique	Lahore University of Modern Sciences, Lahore	Nominee (External Members)	
10.	Muhammad Adeel	Lecturer Faculty of MUST Business School, MUST	Secretary	

Prof. Dr. Zafar Iqbal
Director FMBS
Convener


Minutes of the 16th Meeting of AS&RB


2	Dr. Farukh Farukh	Assistant Professor	f.farukh@dmu.ac.uk Computing, Engineering and Media, School of Engineering and Sustainable Development, Centre for Engineering Science and Advanced Systems (CESAS)	Finite-element analysis of complex deformational behavior, damage and fracture of advanced materials under various loading conditions	United Kingdom
3	Prof. Pan Chong	Professor	panchong@buaa.edu.cn Phone: 86-10-82338069-3 86-13261930500 Office Address: Institute of Fluid Mechanics, Beijing University of Aeronautics and Astronautics, Xue Yuan Road No.37, Hai Dian District, Beijing	Fluid Mechanics, Boundary Layer Flows, Flow Separation and Control, Turbulence, Low Speed Aero/Hydro Dynamics	China

Ex-Agenda Item M: Approval of Special Consideration in Evaluation of Ms. Afeefa Jarral's Ph.D. Thesis

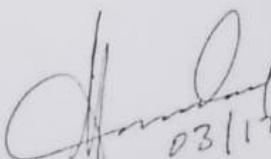
The case of approval of Ph.D. thesis evaluation of Ms. Afeefa Jarral from the local examiners instead of foreign evaluators on the basis of provision of GEP-23 was presented before the house. The department did not propose a specific examiner in this regard. Therefore, the house decided to defer the matter to a committee which will evaluate the case after the provision of the examiner names. The committee will include Prof. Dr. Rashida Hussain, Prof. Dr. Muhammad Sajid, Prof. Dr. Faisal Riaz, Prof. Dr. Khurram Pervaiz Amber and Dr. Anzar Mahmood.

The meeting ended with a note of thanks by the Chair.



Dr. Rizwan Ullah
(Deputy Director AS&RB/ Secretary)


Engr. Dr. Anzar Mahmood
(Director, AS&RB)

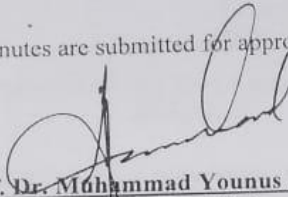
Submitted for your approval please,


Engr. Prof. Dr. Muhammad Younus Javed
(Vice Chancellor/ Chairman AS&RB)

44. The meeting ended with a vote of thanks to and by the Chair.


10/8/22
Dr. Muhammad Ishtiaq
Director, AS&RB

45. The Minutes are submitted for approval, please.


Engr. Prof. Dr. Muhammad Younus Javed, SI (M)
Vice Chancellor/ Chairman ASRB

10/8/2022
Date: _____

MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY MUST-MIRPUR (AJ&K)



MINUTES OF 18TH MEETING OF THE ACADEMIC COUNCIL HELD ON 19.12.2024

1. The 18th Meeting of the Academic Council was held on 19th December 2024. **Brig (R) Prof Dr Muhammad Younus Javed, SI (M)**, Vice Chancellor, Chaired the Meeting in the Video Conference Room, City Campus. The Meeting started with the recitation of few verses from the Holy Qur'an by Dr. Asghar Ali, Director Institute of Islamic Studies. The following were the participants of the Meeting:-

a.	Brig. (R) Prof Dr Muhammad Younus Javed SI (M)	Vice Chancellor	Chairman
b.	Prof. Dr. Anwar Khitab	Dean, Faculty of Health & Medical Sciences	Member
c.	Prof. Dr. Tehseen Ghous	Dean, Faculty of Social Sciences & Humanities	Member
d.	Prof. Dr. Zafar Iqbal	Director, Faculty of MUST Business School	Member
e.	Prof. Dr. Rashida Hussain	Acting Dean, Natural & Applied Sciences	Member
f.	Justice (R) Muhammad Younus Tahir	Chairman, Department of Law	Member
g.	Dr. Farida Anjum	Director (Academics) HEC/Nominee of HEC,	Member
h.	Prof. Dr. Muhammad Khaliq	Professor Department of Business Administration	Member
i.	Prof. Dr. Naeem Iqbal Ratyal	Chairman, Department of Electrical Engineering	Member
j.	Dr. Kalim-ul-Haq Tariq	Chairman, Department of Mathematics	Member
k.	Engr. Dr. Noman Ali	Chairman, Department of Software Engineering	Member
l.	Dr. Azhar Hussain	Chairman, Department of Physics	Member
m.	Dr. Muhammad Altaf Hussain	Chairman, Department of Biotechnology	Member
n.	Dr. Mian Zeeshan Javaid	Chairman, Department of Pharmacy and Physiotherapy	Member
o.	Dr. Tashfeen Akhter	Chairman, Department of Chemistry	Member
p.	Engr. Dr. Naveed Akram	Coordinator, Department of Mechanical Engineering	Member
q.	Engr. Dr. Zafar Ali Khan	Coordinator, Department of Computer Systems Engineering	Member
r.	Engr. Dr. Sajjad Manzoor	Director, Mirpur Institute of Technology	Member

s.	Engr. Dr. Saeed Ahmed	Coordinator, Department of Information Security Engineering	Member
t.	Dr. Anser Ali	Coordinator, Department of Zoology	Member
u.	Dr. Samreen Ayaz	Coordinator, Department of CS&IT	Member
v.	Ms. Ayesha Jamal	Coordinator Department of Physiotherapy	Member
w.	Mr. Aqib Saeed	Coordinator, Department of Human Nutrition and Dietetics	Member
x.	Mr. Aqeel Mehmood	Coordinator Department of Allied Health Sciences	Member
y.	Ms. Rahat Sharif	Nominee of Coordinator of Home Economics	Member
z.	Dr. Asghar Ali	Director, Institute of Islamic Studies	Member
aa.	Dr. Saira Farooq	Coordinator, Department of Education	Member
bb.	Dr. Sehrish Shafi	Coordinator Department of English	Member
cc.	Dr. Abida Rafique	Coordinator, Department of International Relations	Member
dd.	Mr. Farooq Abdullah	Coordinator, Department of Sociology	Member
ee.	Mr. Kashif Najeeb	Coordinator, Department of Mass Communication	Member
ff.	Mr. Munawar Hussain Qureshi	Coordinator, MUST-Pallandri	Member
gg.	Mr. Kamran Hameed	Controller of Examinations	Member
hh.	Ms. Ghazala Nahid, Deputy Librarian	Nominee, Librarian, MUST	Member
ii.	Mr. Muhammad Toseef, Lecturer	Nominee, Government Post Graduate College Boys Mirpur	Member
jj.	Prof. Rehna Iffat, Lecturer	Nominee, Government Ghazi Elahi Buksh Girls Degree College Mirpur	Member
kk.	Prof. Dr. Khizar ul Haq	Registrar	Member/ Secretary
ll.	Prof. Dr. Khuram Pervaiz Amber	Director, Quality Enhancement Cell	Observer
mm.	Dr. Anzar Mehmood	Director AS&RB	Observer

2. Prof. Dr. Muhammad Sajid, Dean, Faculty of Engineering and Technology, Prof. Dr. Faisal Riaz, Director ORIC, Engr. Dr. Anwar-ul-Haq, Coordinator Energy System Engineering, Dr. Tasadiq Hussain, Coordinator Department of Statistics and Ms. Tahseen Ismail, Coordinator Department of Microbiology were unable to attend the Meeting due to other official commitments. Dr. Farida Anjum, Nominee of Higher Education Commission (HEC) and Mr. Munawar Hussain Qureshi, Coordinator MUST-Pallandri participated through the Video Link.

3. The Registrar/Secretary requested the Vice Chancellor/Chairman to deliver his opening remarks. The Chair extended a warm welcome to all participants, with special recognition to Dr. Farida Anjum, Director Academics, being nominee of HEC, who joined the Meeting through the

87. The Academic Council offered fatiha on the passing of ~~mother~~ Coordinator, Department of Home Economics and uncle of Dr. Naveed Akram, Coordinator, Department of Mechanical Engineering, and prayed for eternal peace of departed souls.
88. In the end, the Vice Chancellor thanked all the participants for their valuable inputs and discussions during the Meeting which enabled the forum to make right decisions.
89. The Meeting ended with a vote of thanks to and by the Chair.

Dated: December 31, 2024.

(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary of the Academic Council
31/12/2024

Confirmed by:

(Brig (R) Prof Dr Muhammad Younus Javed, SI M)
Vice Chancellor/Chairperson of the Academic Council
31/12/2024



MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR (AJ&K)
MINUTES OF THE 17TH ACADEMIC COUNCIL MEETING
HELD ON 09.05.2024

1. The 17th meeting of the Academic Council was held on 9th May 2024. Brig (R) Prof Dr Muhammad Younus Javed, SI (M), Vice Chancellor, Chaired the meeting in the Video Conference Room, City Campus MUST, Mirpur. The meeting started with the recitation of a few verses of the Holy Qur'an by Dr. Azhar Hussain, Chairperson Department of Physics. The following were the participants of the meeting:-

a.	Brig. (R) Prof. Dr. Muhammad Younus Javed SI (M)	Vice Chancellor	Chairman
b.	Prof. Dr. Anwar Khitab	Dean, Faculty of Health & Medical Sciences	Member
c.	Prof. Dr. Tehseen Ghous	Dean, Faculty of Social Sciences & Humanities	Member
d.	Prof. Dr. Muhammad Aslam	Dean, Natural & Applied Sciences	Member
e.	Engr. Prof. Dr. Muhammad Sajid	Dean, Engineering & Technology	Member
f.	Prof. Dr. Zafar Iqbal	Director, Faculty of MUST Business School	Member
g.	Mr. Hidayat Ullah Kasi	Deputy Director, Curriculum Division/Nominee of HEC	Member
h.	Prof. Dr. Muhammad Khalique	Professor Department of Business Administration	Member
i.	Prof. Dr. Naeem Iqbal Ratyal	Chairman, Department of Electrical Engineering	Member
j.	Prof. Dr. Rashida Hussain	Chairman, Department of Mathematics	Member
k.	Prof. Dr. Ashfaq Ahmed	Principal Government College Mirpur	Member
l.	Engr. Dr. Noman Ali	Chairman, Department of Software Engineering	Member
m.	Dr. Azhar Hussain	Chairman, Department of Physics	Member
n.	Dr. Muhammad Altaf Hussain	Chairman, Department of Biotechnology	Member
o.	Dr. Mian Zeeshan Javaid	Chairman, Department of Pharmacy and Physiotherapy	Member
p.	Dr. Amir Saghir	Chief Librarian, MUST Mirpur	Member

q.	Engr. Dr. Naveed Akram	Coordinator, Department of Mechanical Engineering	Member
r.	Engr. Dr. Sajid Hussain	Coordinator, Department of Computer Systems Engineering	Member
s.	Engr. Dr. Tasleem Kousar	Director, Mirpur Institute of Technology	Member
t.	Engr. Muhammad Tausif Arshad	Coordinator, Department of Civil Engineering	Member
u.	Dr. Ansar Ali	Coordinator, Department of Zoology	Member
v.	Dr. Yasir Mehmood	Coordinator, Department of CS&IT	Member
w.	Dr. Sumaira Iram Khan	Coordinator, Department of Human Nutrition and Dietetics	Member
x.	Ms. Tahseen Ismail	Coordinator Department of Microbiology	Member
y.	Ms. Ayesha Jamal	Coordinator Department of Physiotherapy	Member
z.	Dr. Tashfeen Akhter	Chairman, Department of Chemistry	Member
aa.	Ms. Asma Saghir Khan	Nominee of Coordinator of Home Economics	Member
bb.	Dr. Asghar Ali	Director, Institute of Islamic Studies	Member
cc.	Dr. Saira Farooq	Coordinator, Department of Education	Member
dd.	Dr. Sehrish Shafi	Coordinator Department of English	Member
ee.	Dr. Sohaib Khaliq	Coordinator, Department of International Relations	Member
ff.	Mr. Farooq Abdullah	Coordinator, Department of Sociology	Member
gg.	Mr. Kashif Najeeb	Coordinator, Department of Mass Communication	Member
hh.	Mr. Munawar Hussain Qureshi	Coordinator, Pallandri Campus (Participated online)	Member
ii.	Mr. Kamran Hameed	Controller of Examinations	Member
jj.	Prof. Dr. Khizar ul Haq	Registrar	Member/Secretary
kk.	Prof. Dr. Faisal Riaz	Director ORIC	Observer
ll.	Dr. Khuram Pervez Amber	Director, Quality Enhancement Cell	Observer
mm.	Dr. Anzar Mehmood	Director AS&RB	Observer

Ex-Agenda Item 15. Approval for Admissions of B.Tech. Students in 5th Semester (BS Engineering Programs)

81. The House approved the admission of B.Tech. students in the 5th Semester of the BS Engineering Programs in accordance with the rules and regulations set by the Pakistan Engineering Council (PEC).

Ex-Agenda Item 16. Minutes of the Meeting of Students Shifting Committee

82. **Decision:** The House approved the minutes of the Students Shifting Committee, vide No. 387/DFoNAS/2024 dated: 05.04.2024, regarding the students of the Department of Statistics.

83. Prof. Dr. Zafar Iqbal, Director, Faculty of MUST Business School, highlighted a significant procedural hurdle faced by MUST students regarding the processing of MS/MPhil theses without a previous degree from MUST. The Directorate of AS&RB requires a final transcript and degree for thesis processing. After deliberation, the House approved that the AS&RB will process MS/MPhil theses based on the transcript alone for those students who earned their degrees from MUST.

84. In the end, the Vice Chancellor thanked all the participants for their valuable inputs and discussion during the meeting, thus making right decisions with collective wisdom.

85. The meeting ended with a vote of thanks to and by the Chair.

Dated: May 31, 2024.

(Prof. Dr. Khizar-ul-Haq)

Registrar/Secretary Academic Council

Confirmed by:

(Brig (R) Prof Dr Muhammad Younus Javed, SI M)

Vice Chancellor/Chairperson of the Academic Council



MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR (AJ&K)
MINUTES OF THE 16TH ACADEMIC COUNCIL MEETING
HELD ON 13.04.2023

1. The 16th Academic Council meeting of the Mirpur University of Science and Technology (MUST), Mirpur was held on 13th April, 2023. **Brig (R) Prof Dr Muhammad Younus Javed, SI (M)**, Vice Chancellor, chaired the meeting in Video Conference Room, City Campus MUST, Mirpur. The meeting started with recitation of a few verses of the Holy Qur'an by Prof. Dr. Muhammad Aslam, Dean Faculty of Natural and Applied Sciences. The following were participants: -

a.	Brig. (R) Prof. Dr. Muhammad Younus Javed S.I. (M)	Vice Chancellor	Chairman
b.	Prof. Dr. Anwar Khatab	Dean, Faculty of Health and Medical Sciences	Member
c.	Prof. Dr. Syed Hassan Mujtaba	Dean, Engineering & Technology	Member
d.	Prof. Dr. Muhammad Aslam	Dean, Natural & Applied Sciences	Member
e.	Prof. Dr. Zafar Iqbal	Director, Faculty of MUST Business School	Member
f.	Prof. Dr. Muhammad Khaliq	Professor Business Administration	Member
g.	Prof. Dr. Naeem Iqbal Ratyal	Chairman, Department of Electrical Engineering	Member
h.	Prof. Dr. Rashida Hussain	Chairman, Department of Mathematics	Member
i.	Engr. Dr. Khuram Parvez Amber	Chairman, Department of Mechanical Engineering	Member
j.	Engr. Dr. Sajid Hussain	Coordinator, Department of Computer Systems Engineering	Member
k.	Engr. Dr. Tasleem Kousar	Director, Mirpur Institute of Technology	Member
l.	Engr. Dr. Babar Nasim Khan Raja	Chairman, Department of Civil Engineering	Member
m.	Engr. Dr. Sohaib Manzoor	Coordinator, Department of Information Security Engineering	Member
n.	Engr. Dr. Anwar-ul-Haq	Coordinator, Department of Energy System Engineering	Member
o.	Dr. Muhammad Irfan	Chairman, Department of Physics	Member
p.	Dr. Ansar Ali	Coordinator, Department of Zoology	Member
q.	Dr. Muhammad Tariq Awan	Nominee of the Coordinator, Department of Biotechnology	Member
r.	Dr. Yasir Mehmood	Chairman, Department of CS&IT	Member

s.	Dr. Tassadiq Hussain	Chairman, Department of Statistics	Member
t.	Dr. Mian Zeeshan Javaid	Chairman, Department of Pharmacy and Physiotherapy	Member
u.	Dr. Sumaira Iram Khan	Coordinator, Department of Human Nutrition and Dietetics/ Allied Health Sciences	Member
v.	Dr. Tashfeen Akhter	Chairman, Department of Chemistry	Member
w.	Mr. Saqib Shahbaz	Incharge, Department of Law	Member
x.	Ms. Nasreen Tariq	Chairman, Department of Home Economics	Member
y.	Dr. Asghar Ali	Director, Institute of Islamic Studies	Member
z.	Dr. Saira Farooq	Coordinator, Department of Education	Member
aa.	Dr. Sohaib Khaliq	Coordinator, Department of International Relations	Member
bb.	Mr. Farooq Abdullah	Coordinator, Department of Sociology	Member
cc.	Mr. Kashif Najeeb	Coordinator, Department of Mass Communication	Member
dd.	Dr. Amir Saghir	Chief Librarian, MUST Mirpur	Member
ee.	Mr. Kamran Hameed	Controller of Examinations	Member
ff.	Prof. Dr. Khizar ul Haq	Registrar	Member/Secretary
gg.	Dr. Azhar Hussain	Director, Quality Enhancement Cell	Observer

2. Following members participated in the meeting through a video link

hh.	Dr. Muhammad Ajaib	Chairman, Department of Botany	Member
ii.	Engr. Dr. Noman Ali	Chairman, Department of Software Engineering	Member
jj.	Dr. Abid Hussain	Coordinator, Department of Veterinary and Animal Sciences	Member
kk.	Dr. Muhammad Saim Hashmi	Chairman, Department of Economics	Member
ll.	Dr. Tariq Aziz	Coordinator, Pallandri Campus	Member
mm.	Mr. Toqeer Ahmed	Coordinator, Department of English	Member

3. During the academic council meeting, it was noted that Prof. Dr. Tehseen Ghous did not attend the meeting as she was on leave. Additionally, Prof. Dr. Muhammad Sajid, Director of AS&RB, Prof. Dr. Faisal Riaz, Director ORIC, and Dr. Sehrish Shafi, the Coordinator, Department of English (Mirpur), were unable to attend the meeting due to their other official obligations.

establishment of the HRM Department by putting forward the proposals for the HRM Program. The item was discussed at length.

80. **Decision:** The Academic Council, after detailed deliberation, decided to continue further intake for BS HRM at Bhimber and recommended the establishment of the Department of Human Resource Management (HRM) at MUST Bhimber.

Ex-Agenda Items:

Ex-Item No. 01: Approval for Semester Freeze

81. **Decision:** The Agenda Item was approved and recommended to consider under item "a" of Part II. The same has been discussed in Para # 16 of the minutes.

Ex-Item No. 02: Approval to Start PhD Mathematics

82. **Discussion:** The Chairperson of the Department of Mathematics presented an agenda item to the Academic Council, seeking approval to initiate the process of obtaining a No Objection Certificate (NOC) for starting a PhD program in Mathematics with an intended intake from Fall Semester 2023. The HoD informed the Council that the department meets all the required criteria for the start of PhD degree program.

83. **Decision:** After discussions, the Academic Council recommended to initiate PhD program in Mathematics, with the first intake scheduled for Fall 2023 subject to the issuance of a NOC (No Objection Certificate) from the Higher Education Commission (HEC) and relevant council, if required.


84. In the end, the Vice Chancellor thanked all the participants for their time and contribution in making logical decisions based on detailed deliberations for each agenda item presented during the meeting

85. The meeting ended with a vote of thanks to and by the Chair.

Dated: April 28, 2023


(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary Academic Council

Confirmed by:


(Brig. (R) Prof. Dr. Muhammad Younus Javed, S.I.(M))
Vice Chancellor/Chairperson of the Academic Council



MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY (MUST), MIRPUR
MINUTES OF THE 15TH ACADEMIC COUNCIL MEETING
HELD ON 03.08.2022

1. The 15th Academic Council meeting of the Mirpur University of Science and Technology (MUST), Mirpur was held on 03.08.2022. Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M), Vice Chancellor, chaired the meeting in Video Conference Room, City Campus MUST, Mirpur. The meeting started with recitation of a few verses of the Holy Qur'an by the Vice Chancellor. The following were participants: -

	Brig. (R) Prof. Dr.		
a.	Muhammad Younus Javed S.I. (M)	Vice Chancellor	Chairman
b.	Prof. Dr. Muhammad Aziz Ch	Dean, Natural & Applied Sciences	Member
c.	Prof. Dr. Syed Hassan Mujtaba	Dean, Engineering & Technology	Member
d.	Prof. Dr. Tehseen Ghous	Dean, Social Science & Humanities	Member
e.	Prof. Dr. Anwar Khatab	Dean, Faculty of Health and Medical Sciences	Member
f.	Dr. Zafar Iqbal	Director, Faculty of MUST Business School	Member
g.	Prof. Dr. Shaukat Mahmood	Professor Physics	Member
h.	Engr. Dr. Naeem Iqbal Ratyal	Chairman, Department of Electrical Engineering	Member
i.	Engr. Dr. Noman Ali	Chairman, Department of Software Engineering	Member
j.	Engr. Dr. Khuram Parvez Amber	Chairman, Department of Mechanical Engineering	Member
k.	Engr. Dr. Sajjad Manzoor	Coordinator, Department of Computer Systems Engineering	Member
l.	Engr. Dr. Tasleem Kousar	Director, Mirpur Institute of Technology	Member
m.	Dr. Rashida Hussain	Chairman, Department of Mathematics	Member
n.	Dr. Muhammad Ajaib	Chairman, Department of Botany	Member
o.	Dr. Muhammad Irfan	Chairman, Department of Physics	Member
p.	Dr. Ansar Ahmed Abbasi	Coordinator, Department of Zoology	Member
q.	Dr. Muhammad Tariq Awan	Coordinator, Department of Biotechnology	Member
r.	Dr. Yasir Mehmood	Chairman, Department of CS&IT	Member
s.	Dr. Muhammad Mushtaq	Chairman, Department of Law	Member
t.	Dr. Tasadiq Hussain	Chairman, Department of Statistics	Member

u.	Dr. Sumaira Iram Khan	Coordinator, Department of Human Nutrition and Dietetics	Member
v.	Dr. Abid Hussain	Coordinator, Department of Veterinary and Animal Sciences	Member
w.	Dr. Muhammad Saim Hashmi	Coordinator, Department of Economics	Member
x.	Dr. Tariq Aziz	Coordinator, Pallandri Campus	Member
y.	Ms. Nasreen Tariq	Chairman, Department of Home Economics	Member
z.	Dr. Asghar Ali	Director, Institute of Islamic Studies	Member
aa.	Dr. Saira Farooq	Coordinator, Department of Education	Member
bb.	Dr. Schrish Shafi	Coordinator, Department of English	Member
cc.	Dr. Sohaib Khaliq	Coordinator, Department of International Relations	Member
dd.	Ms. Tasmia Matloob	Coordinator, Department of Sociology	Member
ee.	Mr. Kashif Najeel	Coordinator, Department of Mass Communication	Member
ff.	Principal	Ghazi Elahi Bukhsh Govt. Girls Degree College Mirpur	Member
gg.	Principal	Government Degree College (Boys) Mirpur	Member
hh.	Mr. Muhammad Yasin	Chief Librarian, MUST Mirpur	Member
ii.	Dr. Muhammad Aslam	Director, Quality Enhancement Cell	Member
jj.	Dr. Faisal Riaz	Director, ORIC	Member
kk.	Mr. Kamran Hameed	Controller of Examinations	Member
ll.	Dr. Muhammad Ishtiaq	Director, ASRB	Observer
mm.	Prof. Dr. Khizar ul Haq	Registrar	Member/Secretary

2. Dr. Muhammad Mushtaq, Chairman Department of Law, Dr. Schrish Shafi, Coordinator Department of English, and Dr. Muhammad Saim Hashmi, Coordinator Department of Economics could not participate in the meeting due to other official commitments in other cities. Dr. Muhammad Ajaib, Coordinator Bhimber Campus and Dr. Tariq Aziz, Coordinator Pallandri Campus participated in the meeting of Academic Council through video link.

3. The meeting started with the recitation of few verses of the Holy Qur'an by the Vice Chancellor. The Registrar/Secretary Academic Council requested for the Vice Chancellor/Chairman of the Academic Council to for his opening remarks. The Vice Chancellor, Brig. (R) Prof. Dr. Muhammad Younus Javed extended a warm welcome to all participants of the Academic Council including the members who participated through video link. The Chair expressed the concerns that as per procedure and statutory guidelines in the Academic Calendar, the meeting of the Academic Council should be held once in each quarter of the year. The Vice

110. **Decision:** The House deliberated in detail and allowed Engr. Dr. Noman Ali, Chairman Department of Software Engineering to initiate PhD Software Engineering program subject to issuance of NOC from HEC.

Ex-Item No. 05: Recommendation for the Establishment of Computer Science Department at MUST Pallandri Campus

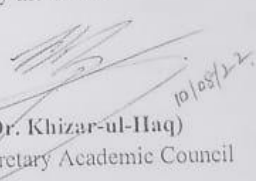
111. **Discussion:** The Registrar presented the agenda item. Dr. Tariq Aziz, Coordinator Pallandri Campus participated in the meeting via video link and requested the Academic Council for the initiation of Department of Computer Science & Information Technology at MUST Pallandri Campus. The House considered the agenda item.

112. **Decision:** The Academic Council after deliberation deferred the Agenda Item. The Vice Chancellor expressed that he would personally visit the Pallandri Campus and will examine the infrastructure/facilities available for the initiation of Computer Science Department. The Chair also remarked that it is important to take the parent department on board before initiating the case for approval at the sub-campus. The Chair directed the Coordinator Pallandri Campus to contact Dr. Yasir Mehmood, Chairman CS & IT for meeting all requirements for the Establishment of Computer Science Department at MUST Pallandri Campus.

113. In the end, Prof. Dr. Khizar ul Haq, Registrar MUST with the permission of the Chair acknowledged the tremendous contributions of the two retiring members of the Academic Council, Prof. Dr. Shaukat Mehmood and Dr. Muhammad Aziz Ch.. They worked with full devotion for the establishment of their departments at MUST. The Vice Chancellor appreciated their remarkable services for the MUST, commendable professional contributions, full devotion and commitments for the completion of assigned tasks. He also extended his best wishes and prayers to them and their family members on behalf of MUST. The House expressed its deepest gratitude to both the members of the Academic Council.

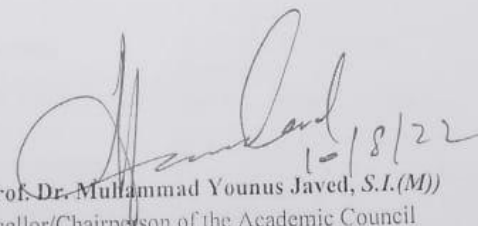
114. The meeting ended with the vote of thanks to and by the Chair.

Dated: August 10, 2022


(Prof. Dr. Khizar-ul-Haq)

Registrar/Secretary Academic Council

Confirmed by:


(Brig. (R) Prof. Dr. Muhammad Younus Javed, S.I.(M))
Vice Chancellor/Chairperson of the Academic Council

MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR - 10250 (AJ&K) PAKISTAN



MINUTES OF 25th MEETING OF THE SENATE

1. The 25th meeting of the Senate of the Mirpur University of Science and Technology (MUST), Mirpur, AJ&K was held on 14th September 2023 (Thursday) at President Block, Kashmir House, Sector F-5/2, Islamabad. **His Excellency Sultan Mehmood Ch.**, President of Azad Jammu and Kashmir/Chancellor MUST/Chairperson of the Senate, MUST, Mirpur, chaired the meeting. The following members were present in the meeting:-

a.	H.E. Sultan Mehmood Chaudhry President of Azad Jammu & Kashmir/ Chancellor MUST/Chairperson Senate.	Chairperson
b.	Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M) Vice-Chancellor MUST, Mirpur.	Member
c.	Prof. Dr. Iqbal Ahmad Khan Vice-Chancellor, University of Agriculture, Faisalabad.	Member
d.	Prof. Dr. Saima Hamid Vice-Chancellor Fatima Jinnah Women University, Rawalpindi.	Member
e.	Justice (R) Sardar Abdul Hameed Khan Retired Judge High Court of AJ&K, Former Ad hoc Judge, Supreme Court of AJ&K.	Member
f.	Prof. Dr. Tasawar Hayat, HI, SI, TI, QAU, Islamabad, Nominee of the Chairperson of Higher Education Commission (HEC)	Member
g.	Engr. Dr. Nasir Mahmood Khan Registrar, Pakistan Engineering Council, Representative of Pakistan Engineering Council.	Member
h.	Prof. Muhammad Zaheer Ch. Former Chairman, BISE Mirpur, Mirpur, AJ&K.	Member
i.	Prof. Dr. Moazzam Ali Khan Khattak Faculty of Computer Science, Quaid-i-Azam University, Islamabad.	Member (online)
j.	Prof. Dr. Nisar Ahmed Faculty of Electrical Engineering, Ghulam Ishaq Khan Institute, Topi, KPK.	Member
k.	Prof. Dr. Zafar Iqbal Representative of the University Teachers/ Director MUST Business School, MUST, Mirpur.	Member
l.	Engr. Munawar Sultan Representative of the University Teachers/ Department of Electrical Engineering, MUST, Mirpur.	Member
m.	Mr. Taimoor Akbar Chaudhury Representative of the University Teachers/ Department of International Relations, MUST, Mirpur.	Member
n.	Prof. Dr. Khizar-ul-Haq Registrar MUST, Mirpur.	Secretary
o.	Dr. Azhar Hussain Director QEC, MUST, Mirpur.	Observer
p.	Dr. Faisal Riaz Director ORIC, MUST, Mirpur.	Observer

2. The Secretary Higher Education Department, GoAJ&K and Dr. Anzar Mahmood, Associate Professor/Representative of University Teachers, Department of Electrical Engineering, MUST could not attend the meeting due to their prior official commitments. Prof. Dr. Moazzam Ali Khan Khattak was abroad and joined the meeting through video link. The meeting started with the recitation of the Holy Quran by Dr. Azhar Hussain, Director, Quality Enhancement Cell (QEC). The Registrar/Secretary of the Senate then called upon the Vice Chancellor to extend a formal welcome to all the members.

Welcome by the Vice Chancellor

3. The Vice Chancellor expressed his gratitude to the Honourable President of AJ&K/Chancellor MUST/ Chairman Senate for gracing the Senate meeting with his presence. He extended a warm welcome to all the members of the Senate, especially the new members of the Senate (i.e., Prof. Dr. Iqbal Ahmed Khan, Vice Chancellor University of Agriculture, Faisalabad, Prof. Dr. Saima Hamid, Vice Chancellor Fatima Jinnah Women University Rawalpindi, Professor Muhammad Zaheer Ch., Former Chairman of BISE Mirpur, Engineer Dr. Nasir Mahmood Khan, Registrar, PEC and Prof. Dr. Zafar Iqbal, Director of MUST Business School/Representative for University Teachers. He hoped that the respected members Senate will contribute during today's meeting in accordance with the rules and regulations of the MUST. The Vice Chancellor also apprised the members that the Senate meeting is being held after gap of one year. He informed the house that the majority of the Agenda Items are related to routine University matters, including the Minutes of two Syndicate meetings, recommendations of the Academic Council, and Minutes of three F&PC meetings. With the Chair's approval, the Vice Chancellor asked the Secretary of the Senate to proceed with the Agenda Items. Details of the Agenda Items and the Senate's decisions are as under:-

Part-I Minutes of 24th Meeting of Senate

Agenda Item No. 01

a. Approval of the Minutes of 24th Meeting of the Senate held on April 18, 2022

4. **Discussion:** The Minutes of the 24th Meeting of the Senate, held on August 18, 2022, were presented to the house by the Secretary of the Senate for confirmation of the Minutes of the Meeting.

5. **Decision:** The Senate confirmed the Minutes of the 24th Meeting of the Senate held on 18th August 2022.

b. Observations on Minutes of 24th Meeting of the Senate

6. **Discussion:** The following Honourable members Senate forwarded their observations on the Minutes of the 24th Meeting of the Senate, held on August 18, 2022:-

- (1) Engr. Munawar Sultan, Assistant Professor, Representatives of the University Teachers in the Senate of the MUST, dated: 05.09.2022 forwarded observations regarding Minutes of the meeting of the Senate which were included in the agenda on pages # 36 and 37 and remarks of the University on these observations are included in the agenda from page #39 to page # 45.
- (2) The Secretary, Higher Education Department, GoAJ&K, Muzaffarabad forwarded observations regarding Minutes of the meeting of the Senate which were included in the agenda on Page # 38 and remarks of the University on these observations are included in the agenda from page # 45 to page # 46.

Kashmir House, Islamabad. The purpose of the committee was to recheck the academic credentials and other relevant documents of Dr. Zafar Iqbal on the following grounds as highlighted by Mr. Munawar Sultan:-

- (1) Verification of PhD Degree
- (2) Name of Dr. Zafar Iqbal in the PhD Country Directory
- (3) Rechecking of QEC Report on Publication
- (4) Rechecking of the Referees Reports
- (5) Rechecking of the Evaluation Sheet of the Selection Board.

158. During the meeting, the Committee verified the name of Dr. Zafar Iqbal in the PhD country directory of HEC and its HEC-verified copy of the Degree was also presented by the Deputy Registrar (Meetings) of MUST before the Committee. Similarly, other details as highlighted by Engr. Munawar Sultan were also perused. All the documents were found in order. The positive report of the Committee was presented to the Chancellor and thereafter approval of the Senate was notified for the appointment of Dr. Zafar Iqbal as Professor. The Chair was satisfied and directed the house to move forward.

159. In the end, the Vice Chancellor paid gratitude to His Excellency, Sultan Mahmood Chaudhary, President of Azad Jammu and Kashmir/Chancellor of MUST for his presence, guidance and mentorship as the Chair of the Senate. The Vice Chancellor also extended appreciation to all honourable members of the Senate for their valuable contributions which have been extremely useful for making logical decisions. The meeting concluded with a vote of thanks to and by the Chair.

Dated: 28th September, 2023

(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary Senate

(Brig. (R) Prof. Dr. Muhammad Younus Javed SI(M))
Vice-Chancellor

Confirmed by:

(Sultan Mehmood Chaudhry)
President, of Azad Jammu and Kashmir/
Chancellor/Chairperson of the Senate, MUST

358-
12-10-2023



MINUTES OF 24th MEETING OF THE SENATE

1. The 24th meeting of the Senate of the Mirpur University of Science and Technology (MUST), Mirpur was held on 18th August 2022 (Thursday) at President Block, Kashmir House, Sector F-5/2, Islamabad. **His Excellency Sultan Mehmood Ch.**, President of Azad Jammu and Kashmir/Chancellor/ Chairperson of Senate, Mirpur University of Science and Technology (MUST), Mirpur chaired the meeting. The meeting was attended by:-

- | | |
|--|-------------|
| a. H.E. Sultan Mehmood Chaudhry,
President of Azad Jammu & Kashmir/
Chancellor MUST/Chairperson Senate | Chairperson |
| b. Brig. (R) Prof. Dr. Muhammad Younus Javed SI(M),
Vice Chancellor, MUST | Member |
| c. Prof. Dr. Syed Dilnawaz Ahmed Gardazi,
Vice Chancellor, University of Kotli, AJ&K | Member |
| d. Prof. Dr. Samina Amin Qadir,
Former Vice Chancellor, Fatima Jinnah Women University, Rawalpindi | Member |
| e. Prof. Dr. Mahmood-ul-Hasan Butt,
Former Vice Chancellor, AIOU,
Nominee of the Chairperson, HEC | Member |
| f. Justice (R) Sardar Abdul Hameed Khan,
Retired Judge of AJ&K High Court,
Former Adhoc Judge, Supreme Court of AJ&K | Member |
| g. Mr. Khalid Mahmood Mirza,
Secretary Higher Education Department,
GoAJ&K, Muzaffarabad | Member |
| h. Prof. Dr. Muhammad Khan,
Professor, International Islamic University, Islamabad | Member |
| i. Engr. Syed Tasadiq Hussain Shah,
Director-General/Chief Engineer,
Central Design Office, GoAJ&K, Muzaffarabad/
Representative of Pakistan Engineering Council | Member |
| j. Prof. Dr. Shaukat Mahmood,
Representative of Professors in the Senate/
Department of Physics, MUST | Member |
| k. Prof. Dr. Nisar Ahmed,
Faculty of Electrical Engineering,
Ghulam Ishaq Khan Institute, Topi, KPK | Member |
| l. Prof. Dr. Muazzam Ali Khan Khattak,
Faculty of Computer Science
Quaid-e-Azam University Islamabad | Member |
| m. Dr. Anzar Mahmood,
Representative of the University Associate Professors/
Department of Electrical Engineering, MUST, Mirpur | Member |
| n. Engr. Munawar Sultan,
Representative of the University Assistant Professors/
Department of Electrical Engineering, MUST, Mirpur | Member |
| o. Mr. Taimoor Akbar Chaudhury,
Representative of the University Lecturers/
Department of International Relations, MUST, Mirpur | Member |

- p. Dr. Muhammad Aslam
Director QEC, MUST, Mirpur
- q. Dr. Faisal Riaz
Director ORIC, MUST
- r. Prof. Dr. Khizar-ul-Haq
Registrar MUST, Mirpur

Observer

Observer

Secretary

2. The meeting started with the recitation of the Holy Quran by Dr. Muhammad Aslam, Director QEC, MUST. Registrar/Secretary Senate requested the Vice Chancellor for his welcoming remarks.

Welcome Note by the Vice Chancellor

3. The Vice Chancellor thanked the Hon'ble President/Chancellor for gracing the meeting with his kind presence. He also extended warm welcome to the members of the Senate participating in the meeting. The Vice Chancellor introduced Engr. Munawar Sultan, newly elected member of the Senate as Representative of the University Assistant Professors to the house and welcomed him. The Vice Chancellor also introduced new member Senate, Prof. Dr. Muazzam Ali Khan Khattak, Quaid-e-Azam University, Islamabad and welcomed him as well. The VC then with the permission of the Chair directed the Secretary Senate to proceed with Agenda Items. Detail of the Agenda Items and decisions of the Senate are as under: -

Part-I Minutes of 23rd Meeting of Senate

Agenda Item No. 01

a. Approval of the Minutes of 23rd Meeting of the Senate held on April 26, 2022

4. **Discussion:** Minutes of 23rd Meeting of the Senate held on 26th April 2022 were presented to the house by the Secretary of the Senate for confirmation.

5. **Decision:** The Senate confirmed the minutes of the 23rd meeting of the Senate held on 26th April 2022 with the decisions taken on the observations of the Members Senate.

b. Observations on Minutes of 23rd Meeting of the Senate

(1) Provision of Technical Allowance (TA) for Pakistan Engineering Council (PEC) Registered Engineers

6. **Discussion:** Engr. Dr. Anzar Mahmood, Representative of the Associate Professors raised objection over non-inclusion of 25% Technical Allowance as per approval of the 22nd meeting of the Senate in the agenda and said that the issue is about its implementation and not for approval.

7. The Vice Chancellor informed that the Honorable Chancellor/Chairman Senate has constituted a committee to analyze the demand of faculty members and make recommendations for the provision of Technical Teaching Allowance (TTA) to the Engineering faculty vide order No. 2380-86 dated 29.06.2022 consisting of the Vice Chancellor, MUST, the Secretary Presidential Affairs, the Secretary Finance, GoAJ&K, Representative of HEC (not below the rank of DG), Representative of Engineering Faculty and Treasurer MUST. The Vice Chancellor informed the house that nomination of the Representative of Faculty of Engineering is still awaited due to which meeting of the said Committee has not been scheduled so far.

Part-6 Minutes of Statutory Bodies for Information

a. 19th Meeting of the Syndicate

177. Discussion: The 19th Meeting of the Syndicate was held on 5th August 2022 in the Committee Room of the University Admin Block. The Minutes of the meeting are presented for information of the House.

178. Decision: The house stood informed.

b. 15th Meeting of the Academic Council

179. Discussion: The 15th meeting of the Academic Council was held on 3rd August 2022 in Video Conference Room, Main City Campus, MUST, Mirpur. The Minutes of the meeting are presented for the information of the House.


180. Decision: The house stood informed.

181. The Chancellor presented shields to the three retiring members of the Senate, Prof. Dr. Samina Amin Qadir, Prof. Dr. Muhammad Khan and Prof. Dr. Shaukat Mehmood in recognition of their services as members of the Senate. In her closing remarks, Prof. Dr. Samina Amin Qadir suggested to the Chancellor for inclusion of female members in the Senate of MUST. The Chair agreed to it. The house also thanked outgoing members of the Senate for their valuable inputs and significant contributions.

182. At the end, the Secretary Presidential Affairs expressed that employees of the Chancellor Office has requested for fee relaxation/concession in case of admission of their children in MUST, Mirpur. The forum agreed in principle with the proposal.


183. The meeting ended with a vote of thanks to and by the Chair.

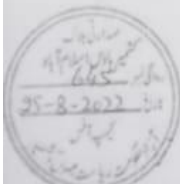
Dated: 24th August, 2022


(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary Senate


(Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M))
Vice Chancellor

Confirmed by:


(Sultan Mehmood Chaudhry)
President, of Azad Jammu and Kashmir/
Chancellor/Chairperson of the Senate, MUST



MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY (MUST)
MIRPUR - 10250 (AJ&K), PAKISTAN



MINUTES OF 23rd MEETING OF THE SENATE

1. The 23rd meeting of the Senate of the Mirpur University of Science and Technology (MUST), Mirpur was held on 26th April, 2022 (Tuesday) at President Block, Kashmir House, Sector F-5/2, Islamabad. **His Excellency Sultan Mehmood Ch.**, President of Azad Jammu and Kashmir/ Chancellor/ Chairperson of Senate, Mirpur University of Science and Technology (MUST), Mirpur chaired the meeting. The following were present in the meeting: -

- | | | |
|----|--|-------------|
| a. | H.E. Sultan Mehmood Chaudhry,
President of Azad Jammu & Kashmir/
Chancellor/Chairperson Senate MUST | Chairperson |
| b. | Brig. (R) Prof. Dr. Muhammad Younus Javed SI(M),
Vice-Chancellor, MUST | Member |
| c. | Prof. Dr. Syed Dilnawaz Ahmed Gardezi,
Vice-Chancellor, University of Kotli, AJ&K | Member |
| d. | Prof. Dr. Samina Amin Qadir,
Former Vice-Chancellor, Fatima Jinnah Women University,
Rawalpindi | Member |
| e. | Mr. Shahid Mohi-ud-Din,
Secretary Higher Education Department,
GoAJ&K, Muzaffarabad | Member |
| f. | Mr. Muhammad Raza Chohan,
Nominee of the Chairperson,
Higher Education Commission (HEC), Islamabad | Member |
| g. | Engr. Syed Tasadiq Hussain Shah,
Director-General/Chief Engineer,
Central Design Office, GoAJK, Muzaffarabad/
Representative of Pakistan Engineering Council | Member |
| h. | Prof. Dr. Shaukat Mahmood,
Representative of Professors in the Senate/
Department of Physics, MUST | Member |
| i. | Prof. Dr. Muhammad Khan,
Professor, International Islamic University, Islamabad | Member |
| j. | Prof. Dr. Nisar Ahmed,
Faculty of Electrical Engineering,
Ghulam Ishaq Khan Institute, Topi, KPK | Member |
| k. | Dr. Anzar Mahmood,
Representative of the University Associate Professors/
Department of Electrical Engineering, MUST, Mirpur | Member |
| l. | Engr. Faraz Ikram,
Representative of the University Assistant Professors/
Department of Mechanical Engineering, MUST, Mirpur | Member |
| m. | Mr. Taimoor Akbar Chaudhury,
Representative of the University Lecturers/
Department of International Relations, MUST, Mirpur | Member |
| n. | Dr. Muhammad Aslam
Director QEC, MUST, Mirpur | Observer |
| o. | Prof. Dr. Khizar-ul-Haq
Registrar MUST, Mirpur | Secretary |

2. Justice (R) Sardar Abdul Hameed Khan, Retired Judge of AJ&K High Court, Former Adhoc Judge, AJ&K Supreme Court and Dr. Faisal Riaz, Director ORIC, MUST, Mirpur could not participate due to some personal commitments. The meeting started with the recitation of the Holy Quran by Dr. Muhammad Aslam.

The Registrar/ Secretary Senate requested the Honorable Members Senate for brief introduction to the Honorable Chancellor.

Report by the Vice Chancellor

3. The Vice Chancellor (VC), Prof. Dr. Muhammad Younus Javed, SI(M), on behalf of academic and administrative staff of MUST warmly welcomed His Excellency Sultan Mehmood Chaudhry, President of AJ&K/ Chancellor MUST for providing timely guidance and support for running affairs of the University. He also welcomed the other members of the Senate.

4. The VC said as this is his first meeting as the VC MUST, so he thanked the former President of AJ&K/ Chancellor MUST, Sardar Muhammad Masood Khan for posing confidence on him and making his appointment as VC of MUST on merit through Search Committee and Senate. He told that he assumed the charge of the Office of the VC on 28th June 2021. Earlier to this assignment, he served the MUST, Islamabad for about 25 years on different key positions (Faculty Member, including HoD for 12 years, Associate Dean for 2 years and Dean for 4 years) and then HITEC University, Taxila as Dean for 4 years and VC for two and half years.

5. He told the house that the faculty members and administrative officers of the MUST are making all out efforts to raise standards of quality in teaching, learning and assessment methodologies and the sole purpose is to improve the ranking of the University. MUST is ensuring adherence to HEC standards and guidelines for admission in all undergraduate & postgraduate programs and quality of education. He reported that the MUST have also implemented HEC criteria for appointments of faculty. He ensured to continue leading the university on the path of progress by implementing the revised and updated policies of the Professional Bodies/ Departments, Commission, Government and respective Councils. The VC added that the establishment of MUST was aimed at providing higher education facilities to the youth of the State of AJ&K & Gilgit Baltistan, including Kashmiri Diaspora and applicants from Pakistan. The MUST has so far produced 4939 Undergraduates, 2061 Masters, 1040 MPhil and 13 PhD from its 35 teaching Departments. The University is currently running 84 Degree Programs under the umbrella of six faculties spread over five Campuses at Mirpur, Bhimber and Pallandri. At present, total strength of the on-campus students at MUST is 8361 (UG: 7127, MS: 1163 & PhD: 71) while students enrolled at affiliated colleges are 3260.

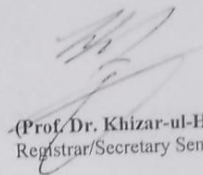
6. The VC presented a detailed report of the developments in the University including its achievements and activities. The VC mentioned that the Higher Education Commission has principally agreed to release 15% amount of the development project titled "Up-gradation of University College of Engineering and Technology into MUST" for completion of the remaining work. Another project of Rs. 158.277 million for the establishment of Students Services Center which includes construction of Library, Café and Mosque has successfully been completed. PC-I of Rs. 2468.258 Million for the establishment of the Pallandri Campus and another PC-I of Rs. 2627.482 Million for the establishment of the Bhimber Campus have also been submitted to the HEC for funding. The land of 1564 Kanals and 3 Marlas has been allotted to the University for Bhimber Campus and Rs. 3.128 Million have been deposited in Government treasury. He acknowledged the contribution of the GoAJ&K for the University. Academic Block-I was inaugurated by the former President of AJ&K, Sardar Mohammad Masood Khan on 2nd July 2021. The Departments of Civil Engineering and MIT have been shifted in this three-story building and academic activities are taking place at Jarikas Campus. Similarly, another building named as Centre for Professional Development (CPD) has also been completed and for the time being the classes of Law Department are being conducted in this building due to limitation of space at City Campus.

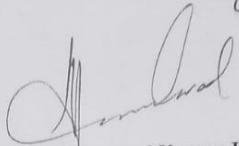
7. The VC further highlighted that the faculty is heart and soul of the University and MUST is blessed with 101 PhD and 175 MPhil qualified faculty members in different departments. He said, during the last year, MUST has published 244 research papers in journals of international repute with an Impact Factor of 973.89 and faculty members have also presented their research work in the national and international conferences.

8. -The VC briefed the house that all five engineering programs of the University have been accredited under OBE of Washington Accord and now engineers who graduated from MUST can be employed in any country of Washington Accord Signatories without going through the process of

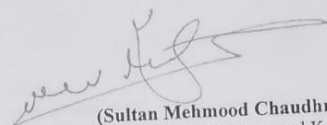
18. The meeting ended with a vote of thanks to and by the Chair.

Dated: May 18, 2022


(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary Senate


(Brig. (R) Prof Dr Muhammad Younus Javed SI(M))
Vice-Chancellor

Confirmed by:


(Sultan Mehmood Chaudhry)
President, of Azad Jammu and Kashmir/
Chancellor/Chairperson of the Senate, MUST



**MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR AJ&K**



**Minutes of the 23rd Syndicate Meeting
November 14, 2024**

1. The 23rd Meeting of the Syndicate of the Mirpur University of Science and Technology (MUST). Mirpur was held on November 14, 2024, in the Conference Room, Administration Block (MUST-Jarikas). Brig (R) Prof Dr Muhammad Younus Javed, *SI (M)*, Vice Chancellor, presided over the Meeting.

2. The following were participated in the Meeting: -

- a. **Brig (R) Prof Dr Muhammad Younus Javed, *SI(M)***
Vice Chancellor/Chairman Syndicate
- b. **Prof. Dr. Anwar Khitab**
Dean, Faculty of Health and Medical Sciences/Member
- c. **Prof. Dr. Zafar Iqbal**
Director, Faculty of MUST Business School/Member
- d. **Prof. Engr. Dr. Muhammad Sajid**
Dean, Faculty of Engineering & Technology/Member
- e. **Prof. Dr. Rashida Hussain**
Dean, Faculty of Natural and Applied Sciences/Member
- f. **Prof. Dr. Muhammad Khalique**
Treasurer/Member
- g. **Mr. Kamran Hameed**
Controller of Examinations/Member
- h. **Prof. Dr. Khizar-ul-Haq**
Registrar/Member/Secretary Syndicate
- i. **Prof. Dr. Faisal Riaz**
Director, ORIC/Observer
- j. **Dr. Khuram Pervaiz Amber**
Director, QEC/Observer

3. Prof. Dr. Tehseen Ghouse, Dean, Faculty of Social Sciences and Humanities did not participate in the Meeting due to other official commitments. The Meeting started with the recitation from the Holy Qur'an by Prof. Dr. Zafar Iqbal, Director, Faculty of MUST Business School. Afterwards, Prof. Dr. Khizar-ul-Haq, Registrar/Secretary Syndicate requested the Vice Chancellor/Chairman Syndicate for opening remarks. The worthy Vice Chancellor extended a warm welcome to the participating Members of the Syndicate. The Chair clarified that the Syndicate Meeting is being held after almost 10 months. The last Meeting was a Special Meeting regarding the grant of NOC to the newly established AJ&K University of Bhimber (AJ&KUoB) by merging MUST-Bhimber into it. Key Agenda Item of the 22nd Special Meeting of the Syndicate included the transfer of sanctioned posts from MUST-Bhimber to the AJ&KUoB, payment of salaries to AJ&KUoB employees, fee collection, asset transfer, pension share arrangements, the conduct of examinations, and other related matters concerning the newly established University of Bhimber. Consequently, this formal Meeting marks the first comprehensive session since

August 2023. After these remarks, the Chairman Syndicate directed the Secretary to present the Agenda Items.

4. The Secretary Syndicate, while commencing the formal proceedings, informed the House that the Agenda of the Syndicate is divided into the following three parts:-

- Part-I: Information of Syndicate
- Part-II: Approval/Endorsement of Syndicate
- Part-III: Recommendations to the Senate

PART-I: INFORMATION OF SYNDICATE

a. Minutes of the 21st Meeting of the Syndicate held on 15.08.2023

5. **Discussion:** The Secretary presented the Minutes of 21st Meeting of the Syndicate and informed that the Senate formally approved/endorsed the Minutes without any objections in its 25th Meeting held on September 14, 2023. As part of the current Syndicate proceeding, the Minutes of the 21st Meeting were presented again for the information of the House.

6. **Decision:** The House stood informed regarding the approval of the Minutes of the 21st Meeting of the Syndicate by the Senate.

b. Implementation Report of 21st Meeting of the Syndicate held on 15.08.2023

7. **Discussion:** The Secretary presented the Implementation Report on the decisions made during the 21st Syndicate Meeting held on August 15, 2023. The report was provided for the information of the House and it confirmed that all applicable decisions of the Meeting have been implemented.

8. **Decision:** The House was satisfied with the Implementation Report of the 21st Meeting of the Syndicate and raised no observation on the Implementation Report.

c. Minutes of the 22nd Special Meeting of the Syndicate held on 26.01.2024

9. **Discussion:** The 22nd Special Meeting of the Syndicate was held on 26.01.2024, in the Conference Room, Admin Block, (Jarikas). The Minutes of the 22nd Special Meeting of the Syndicate were presented in the House.

10. **Decision:** The House was fully satisfied regarding the Minutes of the 22nd Special Meeting of the Syndicate.

d. Implementation Report of 22nd Special Meeting of the Syndicate held on 26.01.2024

11. **Discussion:** The decisions of the 22nd Special Meeting of the Syndicate have been implemented where applicable. The Implementation Report was presented for the information of the Syndicate. The House was also informed that the notification for transfer of employees has been suspended by the Honourable High Court of AJ&K and a Writ Petition is under trial.

12. **Decision:** The House stood informed regarding the Implementation Report of the 21st Meeting of the Syndicate.



76. **Decision:** The Syndicate, after detailed deliberation, recommended to the Senate to review the approval made in its 10th Meeting along with re-vocation of notification No. F/4/Senate (10-M) 1-9(SI-15)/1181-1185/2018, dated: 02.03.2018.

77. In the end, the Vice Chancellor thanked all the members of the Syndicate for their useful inputs, detailed arguments and making right decisions and recommendations. The Chair further emphasized that all decisions made by this forum are for the best interest of this institution. The Meeting ended with a vote of thanks to and by the Chair.

Dated: November 27, 2024

(Prof Dr Khizar-ul-Haq)
Registrar/Secretary Syndicate

27/11/2024

Confirmed by:

(Brig (R) Prof Dr Muhammad Younus Javed SI(M))
Vice-Chancellor/Chairman Syndicate

28/11/2024

**MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR AJ&K**




Minutes of the 22nd Special Syndicate Meeting

January 26, 2024

1. The 22nd Special Syndicate meeting of the Mirpur University of Science and Technology (MUST), Mirpur was held on January 26, 2024, in the Conference Room, Administration Block (Jarikas), MUST. Brig (R) Prof. Dr. Muhammad Younus Javed, *SI (M)*, Vice Chancellor, chaired the meeting.
2. The meeting of the Syndicate was attended by the following: -
 - a. Brig (R) Prof. Dr. Muhammad Younus Javed *S.I.(M)*
Vice Chancellor/Chairman Syndicate
 - b. Prof. Dr. Anwar Khitab
Dean, Faculty of Health & Medical Sciences
Acting Dean, Faculty of Engineering & Technology
 - c. Prof. Dr. Tahseen Ghous
Dean, Faculty of Social Sciences and Humanities
 - d. Prof. Dr. Muhammad Aslam
Dean, Faculty of Natural and Applied Sciences
 - e. Prof. Dr. Zafar Iqbal
Director, Faculty of MUST Business School
 - f. Prof. Dr. Rashida Hussain
Department of Mathematics
 - g. Prof. Dr. Muhammad Khalique
Treasurer
 - h. Mr. Kamran Hameed
Controller of Examinations
 - i. Prof. Dr. Khizar-ul-Haq
Registrar
 - j. Dr. Azhar Hussain
Director, QEC
 - k. Prof. Dr. Faisal Riaz
Director, ORIC
3. The meeting started with the recitation of the Holy Qur'an by Prof. Dr. Muhammad Aslam. After recitation, Prof. Dr. Khizar ul Haq, Registrar/Secretary Syndicate requested the Vice Chancellor/Chairman Syndicate for his opening remarks.

4. The worthy Vice Chancellor extended a warm welcome to the participants and briefed the house that the GoAJ&K has granted Charter to the AJ&K University of Bhimber by merging MUST, Bhimber into it and the AJ&KUoB has started functioning from 1st January 2024. As per the AJ&KUoB Act, all moveable and immoveable assets of the MUST, Bhimber, are transferred to the AJ&KUOB including the regular employees serving at the MUST, Bhimber. Following this, the Vice Chancellor permitted the Secretary to present the agenda items.

5. The Secretary informed the House that the agenda of the Special Syndicate Meeting is comprised on one point that is establishment of the Azad Jammu and Kashmir University of Bhimber (AJ&KUoB) by merging the MUST, Bhimber into it. Consequent upon the commencement of the GoAJ&K Act titled "the Azad Jammu and Kashmir University of Bhimber Act 2023", the Vice Chancellor, MUST constituted a Committee, vide order no. R/ Admin/901-18/2024 dated: 17.01.2024, to address the following matters between MUST and AJ&KUoB under the Chairmanship of the Prof. Dr. Anwar Khitab, Dean, Faculty of Health and Medical Sciences:-

- 
- a. Work out details of income and expenditure and distribution of funds specific to MUST Bhimber.
 - b. Modus operandi for payment of salary of the manpower shifted to the AJ&KUoB.
 - c. Pension share/contribution of employees shifted to AJ&KUoB from MUST.
 - d. Fee collection methodology from the students who are registered with MUST.
 - e. Prepare list of employees shifted to AJ&KUoB.
 - f. List of employees who are working at MUST, Bhimber, are required to be called back as they are not part of AJ&KUoB.
 - g. Fixed assets to be transferred to AJ&KUoB and moveable assets (busses, vans, etc.) to be shifted to AJ&KUoB and MUST.
 - h. Procedure for conduct of exams, issuance of transcripts and degrees to students registered with MUST until their graduation.
 - i. Campus Management System (CMS) mechanism for those students who are now part of AJ&KUoB but registered with MUST.

6. The first meeting of the Committee was held on January 23, 2024, at Conference Hall, Admin Blocak, Jarikas. The following recommendations of the Committee were presented by Prof. Dr. Anwar Khitab, Dean, Faculty of Health and Medical Sciences/Chairman Committee with the permission of the Chair for approval of the Syndicate:-

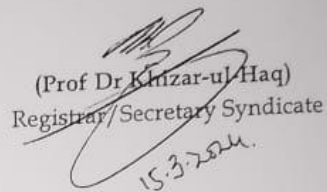
10. In the end, the Vice-Chancellor thanked all the members of the Syndicate for their active participation and valuable inputs that enabled the forum to make logical decisions. The Chair further emphasized that all decisions made by this forum are for the best interest of both Institutions. The Vice Chancellor extended his best wishes for the success of the AJ&KUoB. Moreover, the Chair commended Prof. Dr. Anwar Khitab, Chairman of the Committee, and Prof. Dr. Muhammad Khaliq, Treasurer for their valuable inputs/contribution. The Meeting ended with a vote of thanks to and by the Chair.

Dated: MARCH 15, 2024

Confirmed by:



(Brig (R) Prof Dr Muhammad Younus Javed S.I(M))
Vice-Chancellor/Chairman Syndicate



(Prof Dr Khizar-ul-Haq)
Registrar/Secretary Syndicate
15.3.2024

**MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR AJ&K**



Minutes of the 21st Syndicate Meeting

August 15, 2023

1. The 21st Syndicate meeting of the Mirpur University of Science and Technology (MUST), Mirpur was held on August 15, 2023, in the Conference Room, Administration Block (Jarikas), MUST. Brig (R) Prof. Dr. Muhammad Younus Javed, *SI (M)*, Vice Chancellor, chaired the meeting.
2. The meeting of the Syndicate was attended by the following: -
 - a. Brig (R) Prof. Dr. Muhammad Younus Javed *S.I.(M)*
Vice Chancellor/Chairman Syndicate
 - b. Prof. Dr. Anwar Khitab
Dean, Faculty of Health and Medical Sciences/Member
 - c. Prof. Dr. Tahseen Ghous
Dean, Faculty of Social Sciences and Humanities/Member
 - d. Prof. Dr. Syed Hassan Mujtaba Jafri
Dean, Faculty of Engineering & Technology/Member
 - e. Prof. Dr. Muhammad Aslam
Dean, Faculty of Natural and Applied Sciences/Member
 - f. Dr. Abid Hussain
Acting Dean, Faculty of Veterinary and Animal Sciences/Member
 - g. Prof. Dr. Zafar Iqbal
Director, Faculty of MUST Business School/Member
 - h. Prof. Dr. Rashida Hussain
Department of Mathematics/Member
 - i. Prof. Dr. Muhammad Khalique
Treasurer/Member
 - j. Mr. Kamran Hameed
Controller of Examinations/Member
 - k. Prof. Dr. Khizar-ul-Haq
Registrar/Member/Secretary Syndicate
 - l. Dr. Azhar Hussain
Director, QEC/Observer
 - m. Prof. Dr. Faisal Riaz
Director, ORIC/Observer

3. The meeting started with the recitation of the Holy Qur'an by Prof. Dr. Muhammad Aslam. Prof. Dr. Khizar ul Haq, Registrar/Secretary Syndicate requested the Vice Chancellor/Chairman Syndicate for his opening remarks.

4. The worthy Vice Chancellor extended a warm welcome to the participants of meeting of the Syndicate and conveyed that the Senate meeting, originally scheduled in February or March is being delayed owing to health issues of the Honorable President of AJ&K/Chancellor MUST. Following this, the Vice Chancellor requested the Secretary to present the agenda items.

5. The Secretary Syndicate informed the House that the agenda of the Syndicate is divided into three parts which will be discussed in the following order: -

Part-I: Information of Syndicate

Part-II: Approval/Endorsement of Syndicate

Part-III: Recommendations to the Senate

PART-I INFORMATION OF SYNDICATE

a. Approval of Minutes of 20th Syndicate Meeting Held on 28.02.2023

6. **Discussion:** The 20th meeting of the Syndicate was held on 28.02.2023 in the Conference Room, Administration Block, Jarikas. The Minutes of the 20th Meeting of the Syndicate were placed for the information and endorsement by the Syndicate. The Chair inquired about observations by the members of the Syndicate. The Secretary responded that there was no observation received from any member of the Syndicate.

7. **Decision:** The Syndicate endorsed the minutes of 20th Syndicate meeting held on 28.02.2023.

b. Implementation Report

8. The Implementation Report of the 20th meeting of the Syndicate was tabled before the House. The Secretary clarified that the Senate meeting had not yet taken place and the agenda items were recommended to the Senate in 20th meeting of the Syndicate will be notified after approval/endorsement of the Senate. However, the house, upon evaluation, expressed its satisfaction on the Implementation of the decisions taken during previous meeting.

PART-II FOR APPROVAL OF THE SYNDICATE

a. Contract Appointments

9. **Discussion:** This agenda item comprised the endorsement of fresh contracts, continuous contracts, and contracts on visiting basis. The Director, Faculty of MUST Business School asked about the Statutes for the appointment of Chairman, Department of Law. The Secretary clarified that the appointment was made in context with the decision of the Honorable Supreme Court of Pakistan regarding appointment criteria in the Law Department and the same was provided to the honorable member Syndicate. The Vice Chancellor noted that the major chunk of contract appointments on visiting basis is from Veterinary and Animal Sciences and emphasized that the intake of students should be

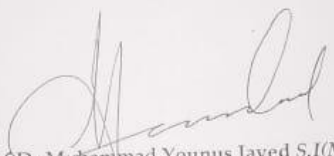
- | | |
|---|------------------|
| (1) Imtiaz Ahmad Bhat, Director NTC | Convener |
| (2) Maj (R) Muhammad Jahangir, Chief security Officer | Member |
| (3) Dr. Muhammad Altaf, Director Student Affairs | Member |
| (4) Dr. Samina Khalid, CS&IT | Member/Secretary |

62. In the end, the Vice-Chancellor thanked all the members of the Syndicate for their active participation and valuable inputs that enabled the forum to make logical decisions. The Chair further emphasized that all decisions made by this forum are for the best interest of this institution. The meeting ended with a vote of thanks to and by the Chair.

Dated: August 18, 2023


(Prof Dr Khizar-ul-Haq)
Registrar/Secretary Syndicate

Confirmed by:


(Brig (R) Prof Dr Muhammad Younus Javed S.I(M))
Vice-Chancellor/Chairman Syndicate

**MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR AJ&K**



Minutes of the 20th Syndicate Meeting

February 28, 2023

1. The 20th Syndicate meeting of the Mirpur University of Science and Technology (MUST), Mirpur was held on February 28, 2023, in the Conference Room, Administration Block (Jarikas), MUST. Brig (R) Prof Dr Muhammad Younus Javed, SI (M), Vice Chancellor, chaired the meeting.
2. The meeting of the Syndicate was attended by the following: -
 - a. **Brig(R) Prof Dr Muhammad Younus Javed S.I.(M)**
Vice Chancellor/Chairman Syndicate
 - b. **Prof. Dr. Tahseen Ghous**
Dean Faculty of Social Sciences and Humanities/Member
 - c. **Prof. Dr. Anwar Khitab**
Dean Faculty of Health and Medical Sciences/Member
 - d. **Prof. Dr. Muhammad Aslam**
Dean, Faculty of Natural and Applied Sciences
 - e. **Prof. Dr. Muhammad Khalique**
Treasurer/Member
 - f. **Mr. Kamran Hameed**
Controller of Examinations/Member
 - g. **Dr. Azhar Hussain**
Director, QEC/Observer
 - h. **Prof. Dr. Faisal Riaz**
Director, ORIC/Observer
 - i. **Prof. Dr. Khizar-ul-Haq**
Registrar/Member/Secretary Syndicate
3. Prof. Dr. Syed Hassan Mujtaba Jaffari could not attend the meeting due to his official commitment with PEC. The meeting started with the recitation of the Holy Qur'an by Prof. Dr. Muhammad Aslam. Prof. Dr. Khizar ul Haq, Registrar/Secretary Syndicate requested the Vice Chancellor/Chairman Syndicate for his opening remarks. The Vice Chancellor, Brig (R) Prof Dr. Muhammad Younus Javed extended a warm welcome to all the participants of the Syndicate.
4. The Vice-Chancellor emphasized that the House should ensure proper implementation of the decisions of the Syndicate and adopt a follow-up mechanism on the decisions taken by this forum. Thereafter, the Vice Chancellor asked the Secretary to present the Agenda Items.

5. The Secretary Syndicate informed the House that the agenda of the Syndicate is divided into three parts which will be discussed in the following order: -

PART-I: INFORMATION OF SYNDICATE

PART-II: APPROVAL/ENDORSEMENT OF SYNDICATE

PART-III: RECOMMENDATIONS TO THE SENATE

PART-I INFORMATION OF SYNDICATE

a. Approval of Minutes of 19th Syndicate Meeting Held on 03.08.2022

6. **Discussion:** The 19th meeting of the University Syndicate was held on 03.08.2022 in the Conference Room of the Electrical Block of the University. The Minutes of the Meeting were presented for endorsement in the 24th meeting of the Senate on 18.08.2022. The Senate endorsed the Minutes of the 19th Syndicate in its 24th meeting held on 18.08.2022. The approved Minutes of the 19th Meeting of the Syndicate is placed for the information of the House.

7. **Decision:** The Syndicate stood informed.

b. Implementation Report

8. The Implementation Report was presented before the House and the house paid satisfaction about the Implementation Report.

c. Observations on the Minutes of the 19th Syndicate Meeting

9. Professor Dr. Tehseen Ghous pointed out some typographical errors in the Minutes of the 19th meeting of the Syndicate, which have been corrected. The Vice Chancellor appreciated the efforts of Professor Dr. Tehseen Ghous for reading the Minutes thoroughly and making suggesting required corrections. There was no observation or suggestion by any other member of the Syndicate.

PART-II FOR APPROVAL OF THE SYNDICATE

a. Contract Appointments

10. **Discussion:** This agenda item comprised the endorsement of 17 fresh contracts, 12 continuous contracts and 6 contracts visiting basis.

11. **Decision:** The House approved and endorsed 16 fresh appointments, 12 renewals of ongoing contracts and 6 visiting basis appointments by the Vice-Chancellor, in the exercise of powers vested in him vide Notification No. F.3/Senate (6-M), I-5(SI-X)/1958-72/2014 dated: 16.05.2014, to fulfil the teaching requirements for ongoing courses of the concerned semesters of different academic programs. The House did not endorse the Fresh Contract (Lump sum) appointment of Dr. Ghulam Abbas as Associate Professor Law as the Faculty Member did not join the Department and his name was removed. A Hon'ble Member highlighted that some of the attached Proformas are of previous extension periods. The House took notice and sought an explanation from the Secretary. The Secretary Syndicate clarified that the extension Proformas received at the Registrar's Office were mostly incomplete and without mentioning date. The Chair directed the Registrar to return all the incomplete Proformas to their respective departments for

65. **Decision:** The Syndicate approved to transfer services of Dr. Rizwan Ullah, Lecturer (BPS-18) from the Department of Zoology to the Department of Biotechnology. Moreover, the Syndicate also approved the Abolition of the Post of Lecturer (BPS-18) in the Department of Zoology and the Creation of one post of Assistant Professor (BPS-19) in the Department of Biotechnology.


d. Pension Share of UAJ&K

66. **Discussion:** The Secretary Syndicate informed the House about the recommendations of the F&PC. The Secretary further informed that a Committee has already been constituted for the purpose, and the item may be referred to the Committee to recommend possible measures to strengthen the Pension fund.


67. **Decision:** The House agreed with the advice of F&PC and referred the item to an already constituted Committee for the purpose.

In the end, the Vice-Chancellor thanked all the members of the Syndicate for their active participation and valuable inputs that enabled the forum to make logical decisions. The Chair also lauded the efforts of the Registrar's office for organizing the Syndicate meeting on short notice. The session ended with a vote of thanks by the Chair.

Dated: February 28, 2023


(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary Syndicate

Confirmed by:


(Brig (R) Prof Dr Muhammad Younus Javed S.I(M))
Vice-Chancellor/Chairman Syndicate

MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY (MUST)
MIRPUR (AZAD JAMMU & KASHMIR)



MINUTES OF 19th SYNDICATE MEETING

1. The 19th Syndicate meeting of the Mirpur University of Science and Technology (MUST), Mirpur was held on August 5, 2022, (Friday) in the Conference Room, Administration Block (Jarikas), MUST. Brig (R) Prof Dr Muhammad Younus Javed, SI(M), Vice Chancellor (VC), chaired the meeting. The meeting started with the recitation of few verses of the Holy Qur'an by Dr. Muhammad Aslam, Director Quality Enhancement Cell (QEC).
2. The following were present during the 19th meeting of the Syndicate: -
 - a. Brig(R) Prof Dr Muhammad Younus Javed SI(M) Chairman
Vice-Chancellor
 - b. Prof. Dr. Tahseen Ghous Member
Dean Faculty of Social Sciences and Humanities
 - c. Prof. Dr. Syed Hassan Mujtaba Jaffari Member
Dean Faculty of Engineering & Technology
 - d. Dr. Muhammad Khaliq Member
Treasurer/Member
 - e. Mr. Kamran Hameed Member
Controller of Examinations/Member
 - f. Dr. Muhammad Aslam Member (No Voting)
Director, QEC
 - g. Dr. Faisal Riaz Member (No Voting)
Director, ORIC
 - h. Prof. Dr. Khizar-ul-Haq Member/Secretary
Member/Secretary Syndicate/Registrar
3. Prof. Dr. Muhammad Aziz Ch. Dean Faculty of Natural and Applied Science and Professor Dr. Anwar Khitab, Dean Faculty of Health and Medical Sciences could not participate in the meeting due to their health issues. Prof. Dr. Khizar ul Haq, Registrar/Secretary Syndicate welcomed the Chairperson and members of the Syndicate. The VC warmly welcomed the members of the Syndicate. Moreover, the VC asserted that the house must ensure proper implementation of the decisions of the Syndicate and the follow-up mechanism must be adopted on the decisions made. Chair also directed to frequently hold the meeting of the Syndicate and the agenda of the meeting must be circulated according to time and procedure defined under rules. The VC asked the Secretary/Registrar to proceed with the agenda.
4. The Registrar informed the house that the Syndicate agenda has been categorized into three parts which will be discussed in the following order: -

- | | |
|----------|--|
| Part-A : | Agenda Items for Information of the Syndicate |
| Part-B : | Agenda Items for Approval/Endorsement of the Syndicate |
| Part-C : | Agenda Items for Recommendations to the Senate |

Part-A Agenda Items for Information of the Syndicate

a. **Approval of Minutes of 18th Syndicate Meeting Held on 31.03.2022**

5. **Discussion:** The 17th meeting of the University Syndicate was held on 31.03.2022 in the Conference Room, Electrical Block of the University. The minutes of the meeting were presented before the Senate in its 23rd meeting held on 26.04.2022 for endorsement. The Senate in its 23rd meeting held on 26.04.2022 endorsed the minutes of 18th Meeting of the Syndicate. The minutes of 18th meeting of the Syndicate were presented for the information of the house. The Chairman allowed the participants to check the minutes for any suggestions/observation.

6. **Decision:** The house discussed the minutes of previous and directed to ensure following decisions: -

- a. Item#27: It encompasses the requirement of faculty position in the Departments of International Relations. The Chairman assured that as decided by the Syndicate, the same will be implemented. The house, on the recommendations of the Dean, FoSS&H, decided to shift the post of Assistant Professor, International Relations from Pallandri Campus to Main Campus (Mirpur) to meet the urgent requirements.
- b. Item#36: The VC directed the Convener of the Committee to work out Policy regarding issuance of the Public Documents in accordance with the right of Information Act and to present these recommendations in next meeting of the Syndicate.
- c. Item#34: It encircles the composition of Committee. The house desired the Committee should complete its task on priority and directed to place report in next meeting.

b. **Implementation Report**

7. The Syndicate was fully satisfied on the Implementation Report.

Part-B Agenda Items for Approval/Endorsement of the Syndicate

19.1 **Endorsement of Appointments on Contract Basis**

8. **Discussion:** This agenda item requires the endorsement of six fresh contract orders, ten renewal contract orders and sixteen visiting/part-time contract orders. The Dean, FoSS&H, enquired about the appointment order of Dr. Mushtaq Ahmed, Professor (Law) appointed in the Department of Law. The Registrar acknowledged that it has been missed out. The house allowed to consider the order of Dr. Muhammad Mushtaq Ahmed, as part of the items presented before the house.

9. **Decision:** The house endorsed seven fresh appointments, ten continuous contracts renewed by the Chair and sixteen visiting/part-time basis appointments by the VC, in the exercise of powers vested in him vide Notification No. F.3/Senate (6-M), 1-5(SI-X)/1958-72/2014 dated: 16.05.2014 to meet the urgent teaching and administrative requirements on the recommendations of the relevant Heads/Selection Committees. The house unanimously approved the appointments and endorsed the corresponding orders.

19.2 **Transfer of Ms. Naila Ajmal, Senior Research Officer (BPS-18), Institute of Islamic Studies to MUST Pallandri Campus**

10. **Discussion:** The Secretary Syndicate presented the agenda pertaining to transfer along with post of Ms. Naila Ajmal, Senior Research Officer (BPS-18), Institute of Islamic Studies to Pallandri Campus. The Secretary briefed that the post was transferred along with incumbent to meet requirements at the Pallandri Campus.

11. **Decision:** The Syndicate approved transfer of Ms. Naila Ajmal, Senior Research Fellow from the Institute of Islamic Studies to Pallandri Campus along with the post and the house also approved transfer of the vacant post of Assistant Professor from MUST Campus Pallandri to

19.25 Recommendations for Establishment of Departments

54. Discussion: - The Secretary Syndicate/Registrar presented the agenda item for the establishment of Departments and the launching of relevant Degree Programs. The approvals for the establishment of the following Departments were notified in anticipation of endorsement of the Syndicate/Senate:-

- a. Department of Energy System Engineering with B.Sc. Energy System Engineering program vide order No. R/Gen./451-455/2022, dated: 28.01.2022.
- b. Department of Information Security Engineering with B.Sc. Engineering in Security Engineering program vide order No. R/Gen./445-450/2022, dated: 28.01.2022.
- c. Department of English at Main Campus MUST with BS English Program from Fall-2021. The approval was notified vide No. R/Gen./1675-83/2021, dated: 02.11.2021.

55. Decision: - The House recommended the Establishment of the following Departments to the Senate:-

- a. Department of Energy System Engineering
- b. Department of Information Security Engineering
- c. Department of English at Main Campus MUST

19.26 Review the Approval of Entitlement of Orderly Allowance and Senior Post Allowance to Assistant Professors Availing Financial Benefits of Next Higher Scale BPS-20

56. Decision: - The agenda item was withdrawn by the Secretary/Registrar with permission of the Chair.

Ex-Agenda Item-01 Recommendation for Revision of Fee Structure

57. Discussion: - The Secretary Syndicate/Registrar presented the agenda for discussion and its recommendation to the Senate. The house discussed the the subject agenda item at length and found it in order regarding revision of Fee Structure under special circumstances while keeping the current economic crisis, inflation rate, budget deficit, no revision in the fee structure of MUST for the last three years (i.e. 2017, 2019 & 2020), revision of pay scales & allowances, abnormal increase in the prices of utilities, goods & services, the Committee recommended to adopt the current fee structure of UAJ&K on parity basis. The miscellaneous Fee portfolio will be applicable to all registered Sessions. The revised Fee Structure will be applicable/effective on fresh intake of all faculties from Semester Fall-2022 and onwards, while the existing tuition Fee Structure will be applicable on already enrolled students of all faculties. The Committee also recommended that only "subsidized basis" Fee will be applicable on fresh intake in the Faculties of Natural & Applied Sciences, Social Sciences & Humanities and MUST Business School. The Chair briefed the house that the decision is made to minimize the financial loss of the University.

58. The house, after deliberations, approved the recommendations of the Fee and Funds Committee and recommended to present the same to the Senate.

Dated: August 10, 2022

(Prof. Dr. Khizar-ul-Haq)
Registrar/Secretary Syndicate

Confirmed by:

(Brig (R) Prof Dr Muhammad Younus Javed, SI(M))
Vice Chancellor/Chairperson of the Syndicate

MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY (MUST)
MIRPUR - 10250 (AJ&K) PAKISTAN



MINUTES OF 13th MEETING OF FINANCE AND PLANNING COMMITTEE

1. The 13th meeting of the Finance and Planning Committee (F&PC) of the Mirpur University of Science and Technology (MUST), Mirpur was held on 08th August, 2024 under the Chairmanship of Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M) in the Conference Room of Admin. Block Jarikas Campus, MUST, Mirpur. The following attended the meeting:-

a. Brig. (R) Dr. Muhammad Younus Javed SI (M)	Chairman
Vice.Chancellor	
b. Ch. Muhammad Tayyab (Online)	Member
Secretary Higher Education Department	
Azad Govt. of the State of Jammu & Kashmir,	
Muzaffarabad.	
c. Mrs. Samina Durrani (Online)	Member
Director Budget, (HEC) Islamabad.	
Nominee of Advisor Finance	
d. Mr. Muhammad Sarfraz Awan	Member
Adl. Secretary (Regulations) Finance Department	
Azad Govt. of the State of Jammu & Kashmir,	
Muzaffarabad.	
e. Mr. Munir Ahmad (Online)	Member
Senior Joint Secretary, Ministry of Finance,	
Govt. of Pakistan	
f. Prof. Dr. Tehseen Ghous	Member
Dean Faculty of Social Sciences & Humanities	
(Being Member of the University Syndicate)	
g. Prof. Dr. Zafar Iqbal	Member
Director Faculty of MUST Business School	
(Being Member of the University Syndicate)	
h. Mr. Danish Javaid	Member
Dy. Director Planning & Development, MUST	
(Nominee of PD MUST)	
i. Prof. Dr. Muhammad Khalique	Secretary/Member
Treasurer, MUST	
j. Prof. Dr. Faisal Riaz	Non- Voting Member
Director ORIC, MUST	
k. Ingr. Dr. Khuram Pervez Amber	Non- Voting Member
Director QEC, MUST	

2. The meeting started with the recitation of Holy Quran by Prof. Dr. Muhammad Khalique, Treasurer, MUST. Thereafter, Prof. Dr. Muhammad Khalique, Treasurer/ Secretary Committee (F&PC) requested the Chairman/ Vice Chancellor for his opening remarks.

3. The Vice Chancellor welcomed the respected members and thanked them for their participation in the 13th meeting of the F&PC, especially to the external members. The Chairman acknowledged the support of the HEC and admitted that the HEC has always been a helping hand for the University at every stage to settle the different financial matters. The Chairman further added that the suggestions of the members have always been very helpful to resolve the financial issues in the light of rules/ policies of the Government in the larger interest of the institution.

4. The Vice Chancellor/ Chairman Committee directed the Treasurer/Secretary Committee to proceed with the agenda items. The Treasurer extended his gratitude to the Vice Chancellor and all members and proceeded with the agenda.

Item No. 1: Implementation Status of the Discussion/Recommendations of 12th Meeting of Finance and Planning Committee held on 24th July 2023

The 12th meeting of the Finance and Planning Committee was held on 24th July 2023 at Conference Room Jarikas. The implementation report is submitted for information of the committee.

Discussion:

a. The implementation status of the minutes of the previous meeting of F&PC was presented for the information of the house. All members were satisfied with the report except Mrs. Samina Durrani who suggested to create funds instead of accounts and utilize the funds for transferability purposes by keeping future requirements at par for the long term sustainability of University's finances. She suggested to stop the transfer of money from Accounts and devise a mechanism in which money is transferred from funds.

b. The Vice Chancellor acknowledged the input of Mrs. Samina Durrani but he also clarified that all decisions of the previous meeting of F&PC were implemented in letter and spirit as depicted in the report regarding title of Accounts and no such observation regarding funds was made in that meeting. He further added that no additional funds/grants were provided by the GoAJ&K or HEC to pay salary increases along with arrears (DRA @ 15% & 25%). Only 25% of profit was transferred to recurring fund to avoid strikes in the University but no principal amount was utilized from the accounts.

c. Mrs. Samina Durrani agreed with the remarks of the Vice Chancellor and proposed to constitute the following Funds Management Committee which will devise a mechanism for the creation of funds and its utilization in accordance with the approved TOR's in order to control and manage the disruption of cash flows and attain long term funds sustainability:-

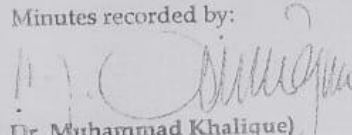
- (i) Prof. Dr. Muhanumad Khalique, Treasurer/CFO, MUST
- (ii) Mrs. Samina Durrani, Director Budget, HEC Islamabad.
- (iii) Mr. Muhammad Sarfraz Awan, Add. Secretary (Reg.) GoAJ&K
- (iv) Prof. Dr. Zafar Iqbal, Director Faculty of MBS, MUST

d. The Treasurer added that it is not a good option to avail profit on University accounts to pay salary and allied increases as per Government's notifications as it affects the long term sustainability of university finances. The Treasurer requested to HEC & GoAJ&K to support MUST and provide additional funds/grants to handle this situation.

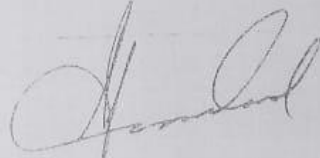
Decision:

4. After detailed deliberations, the majority of the members didn't endorse the payment of TA/DA to contingent paid staff workers. The house directed that the contingent paid staff workers should not be deputed for official duties in future as there is no provision of TA/DA in rules for such workers.
5. The house suggested to hold at least two meetings of F&PC in one financial year (i.e. one in the last week of January and the second in the last week of July).
6. The Chairman of the Committee thanked the members for their fruitful inputs and making logical decisions. The Chairman hoped that the members of the Committee will continue providing professional guidance to ensure better financial management of the University funds and directed the Treasurer office to remain in touch with Committee Members obtaining timely guidance for efficient and effective management of financial matters of the University.
7. The meeting ended with a vote of thanks to and by the Chair.

Minutes recorded by:


(Prof. Dr. Muhammad Khaliq)
Treasurer/ Secretary F&PC

Minutes endorsed by:


Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M)
Vice Chancellor/ Chairman F&PC

MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
MUST-MIRPUR - 10250 (AJ&K) PAKISTAN



MINUTES OF 12th MEETING OF FINANCE AND PLANNING COMMITTEE

1. The 12th meeting of the Finance and Planning Committee (F&PC) of the Mirpur University of Science and Technology (MUST), Mirpur under the chairmanship of Brig. (R) Prof. Dr. Muhammad Younas Javed, SI (M) was held on 24th July 2023 in the Conference Room, Admin. Block, Jari Kass, MUST. The following participated in the meeting: -

- | | | |
|---|--|--------------------------|
| a | Brig. (R) Prof. Dr. Muhammad Younas Javed, SI (M)
Vice Chancellor MUST. | Chairman |
| b | Mr. Zaheer Khatak (Online)
Assistant Director Finance HEC,
Nominee of Advisor Finance, Islamabad. | Member |
| c | Mr. Zahid Shafi
Additional Secretary Education Colleges,
Azad Govt. of the State of Jammu & Kashmir,
Muzaffarabad. | Member |
| d | Mr. Naveed Akram
Deputy Secretary Regulations,
Nominee of Additional Secretary, Finance Department,
Azad Govt. of the State of Jammu & Kashmir,
Muzaffarabad. | Member |
| e | Prof. Dr. Tehseen Ghous
Dean FSS&H, MUST
Member of the University Syndicate. | Member |
| f | Engr. Syed Zishan Ashiq
Director Planning & Development, MUST. | Member |
| g | Prof. Dr. Muhammad Khalique
Treasurer, MUST. | Secretary/Member |
| h | Prof. Dr. Faisal Riaz
Director ORIC, MUST. | Non-Voting Member |

2. The meeting started with the recitation of the Holy Quran by Mr. Rashid Farooq, Assistant Director Budget, MUST. Thereafter, Prof. Dr. Muhammad Khalique (Treasurer), Secretary Committee (F&PC) requested the Chairman/ Vice Chancellor for his opening remarks.

3. The Vice Chancellor welcomed all the members and thanked them for their participation in the 12th meeting of the F&PC, especially Mr. Zahid Shafi, Additional Secretary Colleges (GOAJ&K), Mr. Naveed Akram, Deputy Secretary Regulations (GOAJ&K) and Mr. Zaheer Khatak, A.D Finance (HEC). The Chairman acknowledged the financial support of HEC and appreciated its timely assistance and guidance for the completion of different projects undertaken by the University. The Chairman further added that the suggestions of members have always been very helpful to improve financial efficiency of the University in the light of rules/policies of the HEC/Government.

4. The Vice Chancellor directed Secretary F&PC to proceed with the Agenda Items of the meeting.

Item No. 1: Consideration of List of University Bank Accounts and Consolidated Position of Fund in all Bank Accounts for Financial Year 2022-23

5. In pursuance of **THE FIRST STATUTES** under Section 5 (1) (a) & (b), the Annual Statement of Accounts/Financial Position of the University (as on 30-06-2023) was presented for information of the Committee Members.

Discussion:

6. The Secretary presented the Accounts summary for the information of the house. Mr. Zaheer Khatak, A.D Finance (HEC) & Mr. Zahid Shafi, Additional Secretary Colleges (GOAJ&K) suggested few amendments regarding "Accounts Titles". The members agreed that similar titles (i.e. University I.T Fund at S.No. 14 & University I.T Fund S.No. 21 and Student Welfare/Endowment Fund at S.No. 11 & Student Advancement Fund Endowment at S.No. 15) of accounts create confusion, and this practice is not encouraged under financial rules/regulations.

Decision:

7. After the discussion, it was decided to avoid the same titles of Accounts held in the Banks by the University.

Item No. 2: Report of Short-Term Investment Made During the Financial Year 2022-23

8. To maximize profit, the University Administration is continuously making short-term investments of different funds. For this purpose, an Investment Committee was constituted vide order No. A.T/Fin/2066-71/2022 dated: 10-06-2022. The Committee, under the guidance of the Vice Chancellor, worked hard and involved the banks to get maximum interest rate for the short-term investments.

9. A summary of the investments made during the period from July 2022 to June 2023 with rates of profit was submitted for information of the house.

Discussion:

10. The efforts of the Investment Committee, Treasurer and the Vice Chancellor for wisely investing the money were highly appreciated which yielded a profit of Rs. 183 M during the F.Y. 2022-23.

Decision:

11. The house was fully satisfied with the investments made by the University and it was endorsed by all members of the F&PC.

M. Qureshi

Decision:

39. The house recommended the approval of the post of Additional Registrar (BPS-19) by shifting one of the existing vacant posts of BPS-19 of the University instead of creating a new post.

b. Transfer of 25 % of Profit on all Investment Accounts (excluding Pension Fund Account) to Recurring Fund Account

40. In order to meet basic needs of the University, it is suggested that 25% of total profit received from all investments be transferred to the Recurring Fund Account. This Agenda Item is presented for discussion and decision of the house.

Discussion:

41. Mr. Zaheer Khatak, Assistant Director Finance (HEC) highly appreciated this idea and recommended its approval. All members of the Committee endorsed the view point of Mr. Zaheer Khatak and hoped that it will facilitate the University for meeting various requirements as additional funding/grant is not available from any other source.

Decision:

42. All members of the F&PC recommended that 25% of the total profit received from all Investment Accounts of the University, excluding Pension Fund Account, be transferred to the University's Recurring Fund Account.

43. In the end, the Chairman thanked all the members for their extremely useful inputs, fruitful discussions and logical decisions. The members of the Committee also thanked the Chairman for providing conducive environment for open and healthy discussions/deliberations.

Minutes recorded by:



Treasurer/Secretary F&PC
(Prof. Dr. Muhammad Khalique)

Minutes endorsed by:



03/8/2023

Vice-Chancellor/Chairman F&PC
(Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M))



MIRPUR UNIVERSITY OF SCIENCE AND TECHNOLOGY
(MUST), MIRPUR, 10250, (AJ&K)

MINUTES OF 11th MEETING OF FINANCE AND PLANNING COMMITTEE

1. The 11th meeting of the Finance and Planning Committee (F&PC) of the Mirpur University of Science and Technology (MUST), Mirpur under the chairmanship of Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M) was held on 5th April, 2023 in the Conference Room, Admin Block, Jarikas Campus, MUST. The following participated in the meeting:-

a.	Brig (R) Prof. Dr. Muhammad Younus Javed, SI(M) Vice Chancellor MUST	Chairman
b.	Mrs. Samina Durrani Director Finance (Nominee of Financial Advisor HEC Islamabad, Pakistan)	Member
c.	Mr. Raja Muhammad Latif Additional Secretary (Regulations), Finance Department Azad Govt. of the State of Jammu & Kashmir, Muzaffarabad	Member
d.	Mr. Zahid Shafi Additional Secretary, (Colleges), Department of Higher Education, Azad Govt. of the State of Jammu & Kashmir, Muzaffarabad.	Member
e.	Prof. Dr. Tahseen Ghous Dean FSS&H, Member of the University Syndicate	Member
f.	Prof. Dr. Faisal Riaz Director ORIC, MUST, Member of the Academic Council	Member
g.	Engr. Syed Zishan Ashiq Director Planning & Development, MUST	Member
h.	Prof. Dr. Muhammad Khaliq Treasurer, MUST	Secretary/Member
i.	Dr. Azhar Hussain Director Quality Enhancement Cell, MUST	Non-Voting Member

2. The meeting initiated with the recitation of Holy Quran by Mr. Rashid Farooq, Assistant Director Budget, MUST. Thereafter, Prof. Dr. Muhammad Khaliq (Treasurer), Secretary Committee (F&PC) requested the Chairman/ Vice Chancellor for his opening remarks.

3. The Vice Chancellor welcomed all the members in the 11th meeting of the F&PC. Mrs. Samina Durrani (Director Finance, HEC), Mr. Raja Muhammad Latif (Additional Secretary, Regulations) & Mr. Zahid Shafi (Additional Secretary, Colleges) joined the meeting through video link. Mr. Adeel Ashraf (Deputy Secretary, Expenditures) requested to share the minutes of meeting and he further said that my full support is available as

and when required. The Chairman acknowledged the whole-hearted support of the HEC and GoAJ&K. The Chairman further added that the professional input of members have always been very helpful to address the financial matters for the best interest of the University.

4. The Vice Chancellor remarked that necessary measures have been taken by the University to ensure financial viability and sustainability during this difficult time of financial constraints. The Vice Chancellor then directed the Secretary to proceed with the three agenda items.

Item No.1: Grant of Disparity Reduction Allowance-2022 (DRA) @ 15% to the University Employees

5. The President Azad Jammu & Kashmir has accorded approval for the grant of DRA @ 15% to the employees (BPS 01 to BPS 22) of GoAJ&K on the Initial Basic Pay of Basic Pay Scales 2017 w.e.f. 01.07.2022 vide Office Memorandum No. FDR/14748-14848/2022, dated: 16.08.2022.

6. The Memorandum was placed before the F&P Committee in its 10th meeting held on 17.09.2022 and the Committee didn't recommend the above mentioned DRA in favor of MUST employees due to non-availability of the funds as presented in the budget for the Financial Year 2022-23

7. It is pertinent to mention that due to recent and continuous uprising pressure of inflation and enormous increase in the prices of petroleum products, it has become almost impossible for the employees to manage their routine household expenses. In consideration of the mentioned facts, the Vice Chancellor has always been kind to provide maximum benefits for the betterment of employees and is keen to manage the availability of funds required for each cause.

8. The Estimated Financial Impact of DRA @ 15% for the four months w.e.f March 2023 to June 2023 is Rs. 14.129 M whereas its Estimated Annual Financial Impact will be Rs.42.389 M.

9. The DRA @ 15% is due from July 2022 as per Govt. Notification but the University is going to pay it from 1st March, 2023 i.e. after the delay of 08 months without arrears. Comparably, the Actual Financial Impact of DRA @ 15% for the four months w.e.f from March 2023 to June 2023 is **Rs. 12.804 M** whereas its Estimated Annual Financial Impact is **Rs. 38.413 M** on the basis of data collected from the 'Accounts Section'.

as we already have surplus staff available in the Departments of Electrical Engineering, Computer System Engineering, CS & IT, and Mechanical Engineering.

34. Mrs. Samina Durrani inquired about the position of University Endowment Fund. The Treasurer responded that we have the requisite Endowment Fund for the establishment of these departments. All relevant details regarding allocated budget will be shared with the members of the house in documented form. The Vice Chancellor added that by utilizing the internal resources of the University, these two departments will not only produce quality engineers in these high demanding fields but will also increase the much needed income for the University.

Decision:

35. The F & PC, after discussion/deliberation, recommended the following for the approval of Syndicate/ Senate:-

- a. Allocation of Rs. 12.5 M as Endowment Fund and Rs. 20 M as recurring budget for the Department of Information Security Engineering to meet the requirements of PEC.
- b. Allocation of Rs. 12.5 M as Endowment Fund and Rs. 20 M as recurring budget for the Department of Energy System Engineering to meet the requirements of PEC.

36. At the end, the Chair thanked the members for their valuable inputs and making logical decisions. The Chair hoped that the University will benefit from the rich experience and professional acumen of the members of F & PC for the smooth functioning of University while living within the available financial resources.

Prepared by:



(Prof. Dr. Muhammad Khaliq)
Treasurer/ Secretary F&PC



(Brig. (R) Prof. Dr. Muhammad Younus Javed, SI(M))
Vice Chancellor/ Chairman F&PC